



### Office

#### Medium term (1-3 years)

- Modern workplaces and mobile working
- Lease orientation
- Green initiatives leading to Net-zero
- Reduced office footprint
- “Divest to invest” in assets

#### Long term (5-15 years)

- Rent workstations vs. lease of space (i.e. office space as a commodity)
- Net-zero buildings and communities
- Suburban and urban nodes
- Focus on balanced communities



### Science Labs and Security Operations Centres

#### Medium term (1-3 years)

Whole-of-government approach to portfolio planning

#### Long term (5-15 years)

- Enterprise-level science clusters/campuses
- Collaboration between all levels of government, industry & academia



### Central Heating Plant

#### Medium term (1-3 years)

Initiate P3 for leading edge technological advancement towards achieving Net-zero communities in Ottawa

#### Long term (5-15 years)

Encourage private sector to link into system to create Net-zero communities

# PSPC Real Property moonshots

## Results

### Helping the middle class

- Work-life balance
- Health and wellness of employees at work
- Health and wellness of families through balanced communities

### Driving the green agenda

- Net-zero buildings and communities
- “Green” national capital

### Indigenous relationship building

- Increased opportunities for Indigenous skills development (e.g. training)
- Partnership with Indigenous communities on disposals and leasing
- Management of contracting (i.e. Indigenous set-asides and benefits)

### Rapid disposal of under-utilized assets to support socio-economic goals (e.g. Affordable Housing)

### World class science, security and energy generating operations

### Increased recruitment and retention

### Increased service to Canadians; measured by business success and productivity improvements



### Contaminated Sites and Unmarketable Surplus Properties

#### Medium term (1-3 years)

- Whole-of-government approach to portfolio management
- Work with Environment and Climate Change Canada to enhance the Federal Contaminated Sites Action Plan

#### Long term (5-15 years)

- 2020 aggressive remedial action
- Incubate Indigenous companies and skills through partnership



### Housing

#### Medium term (1-3 years)

Facilitate affordable housing through existing program and current disposal process

#### Long term (5-15 years)

- Move to alternative ownership structures (e.g. Indigenous Real Estate Investment Trust)
- Work with Indigenous and Northern Affairs Canada to increase Indigenous set asides and benefits



### Infrastructure, Warehouse and Training Facilities

#### Medium term (1-3 years)

- Lease orientation and purchase of warehouse operations through service contracts
- Enterprise whole-of-government approach to portfolio planning with “green” emphasis

#### Long term (5-15 years)

Whole-of-government approach to portfolio management

